



Town of Newmarket

Five Year
Budget Forecast
for the
Fiscal Years

July 1, 2015 through June 30, 2020

STEPHEN R. FOURNIER
TOWN ADMINISTRATOR

sfournier@newmarketnh.gov
www.newmarketnh.gov



FOUNDED DECEMBER 15, 1727
CHARTERED JANUARY 1, 1991

TOWN OF NEWMARKET, NEW HAMPSHIRE
OFFICE of the TOWN ADMINISTRATOR

September 30, 2014

Newmarket Town Council
186 Main Street
Newmarket, NH 03857

Newmarket Municipal Budget Committee
186 Main Street
Newmarket, NH 03857

Honorable Members of the Town Council and Members of the Municipal Budget Committee:

Pursuant to Section 5.5 of the Newmarket Town Charter Amended March 11, 2014, I hereby present to both bodies the first 5-year budget forecast for the Town of Newmarket.

This process is a unique one amongst municipalities in the State of New Hampshire. When I was talking to other cities and towns across the State, a vast majority do not undertake such an exercise. Only a small group of communities do and each of their processes are different.

I worked with the Finance Department to establish the format you have before you. It takes into consideration known increases such as contractual obligations, collective bargaining agreements, and increases in the New Hampshire Retirement System Employer Contribution Rates. It also required us to estimate potential increases in services, health benefits and other items. I would like to reiterate that this document is an estimate only. There will be numerous factors in the coming years that will affect and change these figures.

In traditional budgets, we categorize the various line items by each department or function of Town government. For example, you would see the Fire Department and a breakdown of estimated expenses for their department in a given year. After much consideration, we believe that it would be much more beneficial to summarize the forecast by object. Objects in governmental accounting are items that are purchased, rather than what they are purchased for. I am summarizing these items as compensation, fringe benefits, non-health related insurances, operational costs and debt service. The Finance Department and I felt that this gives a better picture on what the major areas of concern may be in the future.

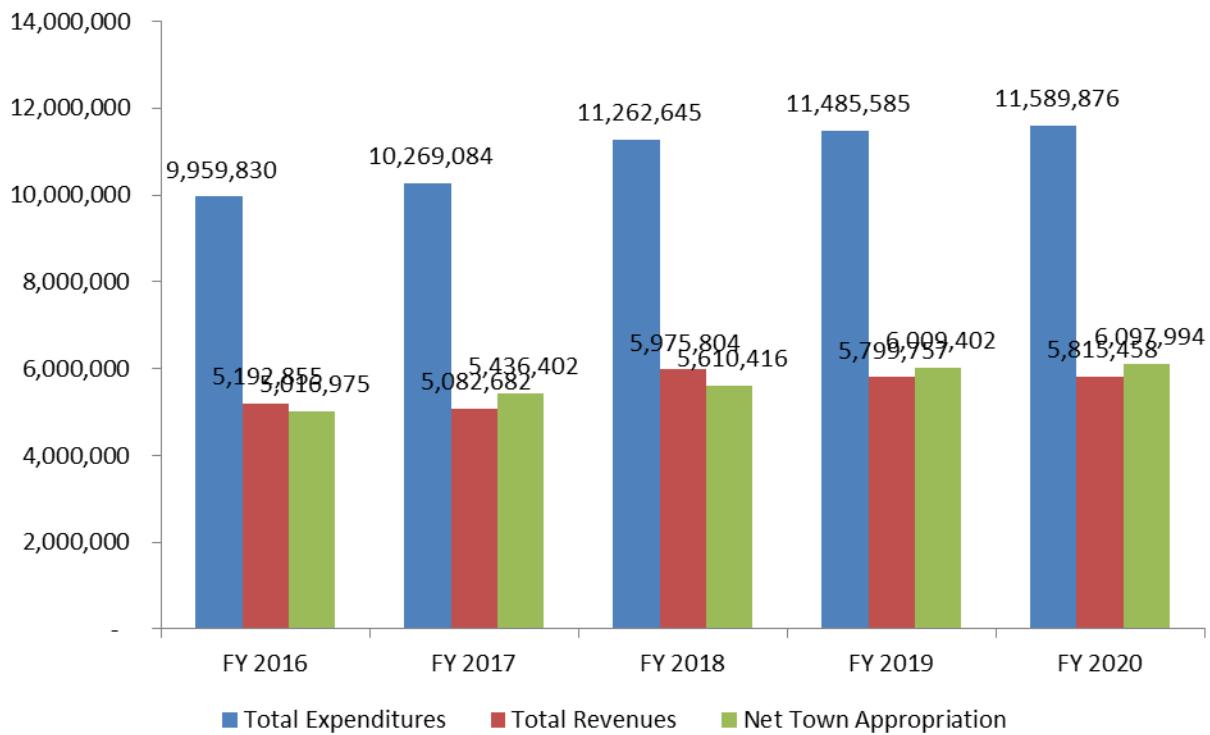
Assumptions on the Five-Year Forecast

Overall, when reviewing the potential increases, we used an overall estimate of a 1.6% increase. This reflects an average of the past 5-years CPI-U index. The index during this period has been as low as -0.09% (2009) and as high as 3.2% (2011). The inflation factor is used for all expenses and salaries.

However, we also realize that certain areas of the operations either increase or decrease at a higher rate than the CPI-U average.

Overall, the Department Heads are proposing an increase in the FY16 budget of 8.99%. We based future projections on this base figure. As a result, we are seeing an increase of 3.11% in FY17, due mainly to regular increases. For the FY18, you will see a significant increase in expenditures of 9.68%. The reason for this is this is the first year for the payment for the Waste Water Treatment Facility Bond. After that, we see modest increases of 1.98% and 0.91% respectively. The following are some highlights factored into this forecast.

Five Year Forecast Total Expenditures; Total Revenue; Net Appropriation



Human Resources: Our healthcare provider, the New Hampshire HealthTrust has not set the rates for the current year. We are estimating an increase in FY16 an increase of 5% over the current year. We are estimating an increase of 1.6% in the following years.

Another large area in our Human Resources costs are retirement contributions. We have received the new rates for FY16 and FY17. We are not seeing any large increases in this area now. We have been able to tighten our estimates, even though there is a slight increase in rates.

In FY15, we were able to cut our Worker's Compensation budget due to going to an 18-month contract with a new provider (Primex). In FY16, you will see the maximum exposure budgeted, which is still less than our previous provider (NH Property Liability Trust.) We have estimated a 1.6% increase in this cost in the following years.

Like any business, we need to invest in our employees' training. We have increased this line item by \$5,000 in FY16, and increase it by 1.6% the following years.

A number of years ago, we implemented a Merit Pool for employee salary adjustments. We are estimating that this cost will increase by the 1.6% annually.

Planning: There is a one-time expenditure of \$40,000 in the planning line for contracted services during this period. When the Town Charter was amended in March 2014, it required that a complete update to the Master Plan be conducted every 10 years. This is an estimate for that cost.

Debt Service: First, for a Town our size, we have very little debt affecting the general fund. As you are aware, the only debt we have is for conservation land purchases and the downtown project. We are seeing the amount to be paid off gradually declining over the coming years, with all of the current debt retired in FY2023.

Roadways and Sidewalks: The Director of Public Works has proposed a paving budget 175% higher than the previous year. While this may not make it for the final proposed FY16 budget, it is realistically estimating what we should be budgeting for road repairs in Town. We have continued with that estimate plus an additional 1.6% increase in the subsequent years.

Buildings and Grounds: The areas that may have the biggest impact to our budget in the coming years are increase in fuel costs. For FY16, we have budgeted a figure to the actual amount used in FY13 and then used the figure of 1.6% increase in the following years.

Fire and Rescue: We are seeing increases in the range of \$20,000 to begin replacing aging equipment.

Solid Waste: Increases in this area of the budget reflect the increases in contractual obligation we have with our service provider.

Water: While the Water expenses do not impact the tax rate, it does impact the rate payers. You will see a significant increase in FY16, which reflects the first year payment of the Macintosh Well Bond. Thereafter there are declining or slight increases to the budget.

Sewer: There will be some increases due to the new Waste Water Treatment Facility coming online. The Water and Sewer Superintendent is proposing a new position of a Treatment Plant Operator for FY16. The largest impact will be in FY18, when the first debt payment is due. After that, there are smaller increases.

Revenues

Revenues are much more difficult to estimate than expenditures. Our revenue is based much more closely to the state of the economy than the expenditures are. When reviewing revenue estimates, we need to take into consideration number of factors that we will outline.

After property taxes, our largest source of revenues is motor vehicle registrations. While we have seen an uptick in motor vehicle purchases as of late, we know that individuals usually keep their vehicles 7 years. With that in mind, we are estimating a slight decrease in registrations in FY18 and FY19.

The other area in which you will see a decrease is the use of fund balance. For the past few years, we have been able to offset tax increases with use of surplus funds that we may have from excess revenues or unexpended funds. We have been budgeting much tighter and as such, we cannot see the ability to use unexpended funds to continue into the future. We have budgeted this conservatively and estimate that we will see a decrease in the amount of fund balance we can use to \$250,000 for FY17 and FY18. We are also predicting that we may not have any amount to use for FYs 19 and 20.

The Sewer Fund will see some significant increases in revenues. This was a planned increase in rates due to costs associated with the new waste water treatment facility.

Overall Forecast

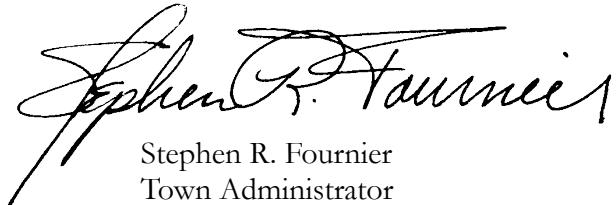
Overall, we are anticipating an increase in expenditures of \$2,451,441 between the Fiscal Years 2015 approved and Fiscal Year 2020. *Again, I would like to emphasize that we are basing the estimates off of the Department Head's proposed budget for FY16 not a budget approved by the Town Council or Municipal Budget Committee.* This would result in an increase of 27% over five years. Be aware that the largest increases for debt service for enterprise funds and do not have direct impact on the tax rate.

That added with the potential decrease in revenues, we would see an increase in the net appropriation for the Town of \$1,548,145, over the next five years. This is a 34% increase in the net appropriation.

In closing, I would like to reiterate that this is only an estimate. Many factors and issues may come forward prior to the actual implementation of these budgets. This document should be used as it is, a forecast not a definitive budget.

In addition, I would like to thank all of the departments and especially the Finance Department for undertaking this exercise. It will be a valuable budgeting tool in the future.

Respectfully,



A handwritten signature in black ink, appearing to read "Stephen R. Fournier".

Stephen R. Fournier
Town Administrator

Town of Newmarket

5-year Projection - All Funds With Tax Rate Projection

Fiscal Years 2015 through 2019

	Adopted Original			Budget				
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Expenditures:								
Compensation	\$ 3,480,820	\$ 3,451,661	\$ 3,437,775	\$ 3,514,579	\$ 3,680,844	\$ 3,737,592	\$ 3,795,241	\$ 3,853,809
Fringe Benefits								
Retirement	333,811	486,652	475,616	436,144	443,122	450,212	457,416	464,734
Health Insurance	684,194	560,214	630,740	661,269	671,849	682,599	693,520	704,617
Insurance (other than health)	111,029	111,029	116,519	107,590	109,312	111,061	112,838	114,643
Other costs	3,975,450	4,058,543	4,141,956	4,825,117	4,840,888	5,099,389	5,271,152	5,320,766
Debt Service	482,737	479,736	335,829	415,131	523,068	1,181,792	1,155,418	1,131,307
Total Expenditures	9,068,041	9,147,835	9,138,435	9,959,830	10,269,084	11,262,645	11,485,585	11,589,876
		0.88%	-0.10%	8.99%	3.11%	9.68%	1.98%	0.91%
Revenue:								
Taxes	118,500	108,500	108,500	107,675	107,675	107,675	107,675	107,675
Licenses, Permits & Fees	1,255,300	1,315,300	1,378,938	1,378,938	1,378,938	1,365,149	1,351,498	1,365,013
From State	559,006	571,916	571,916	571,140	571,140	571,140	571,140	571,140
Charges for Service	129,850	139,850	139,850	139,850	139,850	139,850	139,850	139,850
Misc. Revenue	24,000	74,601	74,601	74,601	74,601	74,601	74,601	74,601
From Special Revenue Funds	454,431	454,431	435,622	435,622	454,431	454,431	454,431	454,431
Sewer	926,937	932,761	926,637	1,083,542	1,031,798	1,961,266	2,046,319	2,045,839
Water	843,230	848,597	829,062	951,487	1,074,249	1,051,692	1,054,244	1,056,908
From Capital Reserve Funds	77,245	-	-	-	-	-	-	-
Use of Fund Balance	486,000	461,000	404,460	450,000	250,000	250,000	-	-
Total Revenues	4,874,499	4,906,956	4,869,586	5,192,855	5,082,682	5,975,804	5,799,757	5,815,458
Less: Shared Revenues	-	-	-	-	-	-	-	-
Add: Overlay	148,575	101,452	100,000	75,000	75,000	148,575	148,575	148,575
Add: War Service Credits	175,000	176,000	175,000	175,000	175,000	175,000	175,000	175,000
Net Town Appropriation	4,517,117	4,518,331	4,543,849	5,016,975	5,436,402	5,610,416	6,009,402	6,097,994
Assessed value	743,157,083	744,537,983	744,537,983	743,157,083	743,157,083	743,157,083	743,157,083	743,157,083
Tax rate	\$ 6.07	\$ 6.07	\$ 6.10	\$ 6.75	\$ 7.32	\$ 7.55	\$ 8.09	\$ 8.21
	0.00%	0.49%	0.66%	0.44%	0.31%	0.71%	0.48%	

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Town Council

Account Description	Account Number	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		Original Budget		Original Budget		Original Budget		Forecasted Budget											
TC - ELECTED SALARIES	01-401-100-0000	\$ 11,000		\$ 11,000		\$ 11,000		\$ 11,000		\$ 11,000		\$ 11,000		\$ 11,000		\$ 11,000		\$ 11,000	
TC - PART-TIME	01-401-103-0000	7,735		7,735		7,800		7,800		7,925		8,052		8,181		8,312		8,445	
TC - TRAINING	01-401-190-0000	250		250		250		250		254		258		262		266		271	
TC - GENERAL SUPPLIES	01-401-202-0000	-		-		-		250		254		258		262		266		271	
TC - CONTINGENCY/GRANTS	01-401-450-0000	-		-		-		10,000		10,000		10,000		10,000		10,000		10,000	
Department Total		\$ 18,985		\$ 18,985		\$ 19,050		\$ 29,300		\$ 29,433		\$ 29,568		\$ 29,705		\$ 29,845		\$ 29,986	
% Change						0.00%		0.34%		53.81%		0.45%		0.46%		0.46%		0.47%	

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Town Administrator

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
TA - FULL TIME SALARIES	01-402-101-0000	\$ 116,517	\$ 128,437	\$ 129,394	\$ 131,465	\$ 133,568	\$ 135,705	\$ 137,876	\$ 140,082	\$ 142,324
TA - PART TIME SALARIES	01-402-103-0000	3,000	3,000	4,000	4,064	4,000	4,000	4,000	4,000	4,000
TA - TRAINING/STAFF DEV	01-402-190-0000	3,000	3,000	3,000	3,000	3,048	3,097	3,146	3,197	3,248
TA - POSTAGE	01-402-201-0000	3,000	3,000	3,000	3,000	3,048	3,097	3,146	3,197	3,248
TA - GENERAL SUPPLIES	01-402-202-0000	11,000	11,000	11,000	11,000	11,176	11,355	11,536	11,721	11,909
TA - COMMUNICATION SERVICES	01-402-301-0000	4,000	4,000	4,000	4,100	4,166	4,232	4,300	4,369	4,439
TA - DUES/SUBSCRIPTIONS	01-402-310-0002	7,000	7,500	8,000	10,000	10,160	10,323	10,488	10,656	10,826
TA - ADVERTISING	01-402-310-0003	2,500	2,500	2,500	3,000	3,048	3,097	3,146	3,197	3,248
TA - BOOKS	01-402-310-0005	750	750	750	500	508	516	524	533	541
TA - EQUIPMENT MAINTENA	01-402-402-0000	5,000	5,000	5,000	8,344	8,478	8,613	8,751	8,891	9,033
TA - PRINTING/PUBLISHING	01-402-501-0000	4,500	4,500	3,000	3,000	3,048	3,097	3,146	3,197	3,248
TA - CONTRACTED SERVICE	01-402-702-0000	2,500	2,500	2,500	2,500	2,540	2,581	2,622	2,664	2,707
Department Total		\$ 162,767	\$ 175,187	\$ 176,144	\$ 183,973	\$ 186,787	\$ 189,712	\$ 192,683	\$ 195,702	\$ 198,770
% Change				7.63%	-16.30%	4.44%	1.53%	1.57%	1.57%	1.57%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Finance

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
FINANCE - ELECTED OFFICIALS	01-403-100-0000	\$ 5,900	\$ 5,900	\$ 5,900	\$ 914	\$ 929	\$ 944	\$ 959	\$ 974	\$ 990
FINANCE - FULL TIME SALARIES	01-403-101-0000	136,326	166,985	158,725	170,144	172,866	175,632	178,442	181,296	184,197
FINANCE - PART TIME SALARIES	01-403-103-0000	40,581	-	-	5,080	5,161	5,244	5,328	5,413	5,500
FINANCE- TRAINING/STAFF DEVELOPMENT	01-403-190-0000	1,000	1,000	1,000	-	1,000	1,016	1,032	1,049	1,066
FINANCE - GENERAL SUPPLIES	01-403-202-0000	5,600	5,600	5,600	5,000	5,080	5,161	5,244	5,328	5,413
FINANCE - COMMUNICATIONS SERVICES	01-403-301-0000	2,300	2,300	2,300	2,400	2,438	2,477	2,517	2,557	2,598
FINANCE - BUDGET COMMITTEE EXPENSE	01-403-310-0001	200	200	200	600	610	619	629	639	650
FINANCE - DUES/SUBSCRIPTIONS	01-403-310-0002	300	300	300	300	300	300	300	300	300
FINANCE - ADVERTISING	01-403-310-0003	-	-	2,000	2,000	3,000	2,000	2,000	2,000	2,000
FINANCE - EQUIPMENT MAINTENANCE	01-403-402-0000	600	600	2,600	1,500	1,000	1,016	1,032	1,049	1,066
FINANCE - AUDIT	01-403-703-0000	26,800	26,800	20,550	21,450	22,523	23,649	24,831	26,073	27,377
Department Total		\$ 219,607	\$ 209,685	\$ 199,175	\$ 209,388	\$ 214,907	\$ 218,059	\$ 222,315	\$ 226,678	\$ 231,156
% Change				-4.52%	-5.01%	5.13%	2.64%	1.47%	1.95%	1.96%
										1.98%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Town Clerk/Tax Collector

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
TC/TC - FULL TIME SALARIES	01-405-101-0000	\$ 107,784	\$ 107,784	\$ 99,362	\$ 103,173	\$ 104,824	\$ 106,501	\$ 108,205	\$ 109,937	\$ 111,696
TC/TC - PART TIME SALARIES	01-405-103-0000	30,053	28,365	26,581	27,849	28,295	28,748	29,208	29,675	30,150
TC/TC - ELECTION OFFICIALS	01-405-103-0070	7,290	4,140	6,540	5,106	8,025	2,925	5,025	5,025	8,025
TC/TC - TRAINING STAFF DEVELOPMENT	01-405-190-0000	3,170	3,170	3,570	2,600	2,642	2,684	2,727	2,770	2,815
TC/TC - POSTAGE	01-405-201-0000	10,832	11,436	6,966	6,966	7,327	7,195	7,560	7,681	7,804
TC/TC - SPECIAL POSTAGE	01-405-201-1000	-	-	5,600	-	-	-	-	-	-
TC/TC - GENERAL SUPPLIES	01-405-202-0000	3,265	3,290	3,300	3,300	3,353	3,406	3,461	3,516	3,573
TC/TC - COMMUNICATION SERVICES	01-405-301-0000	1,600	1,500	1,600	1,600	1,626	1,652	1,678	1,705	1,732
TC/TC - DUES/SUBSCRIPTIONS	01-405-310-0002	585	650	650	360	460	435	435	442	449
TC/TC - ADVERTISING	01-405-310-0003	200	200	200	-	-	-	-	-	-
TC/TC - ELECTION/REGISTRATION	01-405-310-0070	6,575	3,125	4,975	4,380	7,030	2,780	5,980	4,380	7,030
TC/TC - EQUIPMENT MAINTENANCE	01-405-402-0000	1,426	1,370	1,400	1,400	1,422	1,445	1,468	1,492	1,516
TC/TC - DEED RESEARCH	01-405-702-0000	2,600	2,600	2,600	2,600	2,642	2,684	2,727	2,770	2,815
TC/TC - EQUIPMENT PURCHASE	01-405-800-0000	2,500	2,500	2,500	2,500	2,540	2,581	2,622	2,664	2,707
TC/TC - CODIFICATION	01-405-702-1000	-	12,000	700	500	525	551	579	608	638
Department Total		\$ 177,880	\$ 182,130	\$ 166,544	\$ 162,334	\$ 170,710	\$ 163,586	\$ 171,675	\$ 172,665	\$ 180,948
% Change				2.39%	-8.56%	-2.53%	5.16%	-4.17%	4.94%	0.58%
										4.80%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Human Resources

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
EMP BEN - FICA	01-404-150-0000	\$ 115,491	\$ 117,246	\$ 172,772	\$ 185,599	\$ 188,569	\$ 191,586	\$ 194,651	\$ 197,765	\$ 200,930
EMP BEN - MEDICARE	01-404-151-0000	27,002	43,099	40,407	43,407	44,102	44,807	45,524	46,252	46,992
EMP BEN - PRE-EMPLOYMENT TESTING	01-404-152-0000	1,000	1,000	1,000	1,000	1,016	1,032	1,049	1,066	1,083
EMP BEN - HEALTH INSURANCE	01-404-155-0000	581,950	450,709	518,565	526,976	535,408	543,974	552,678	561,521	570,505
EMP BEN - NH RETIREMENT	01-404-156-0000	307,538	434,216	397,313	397,313	403,670	410,129	416,691	423,358	430,132
EMP BEN - ICMA RETIREMENT	01-404-157-0000	6,090	-	-	-	-	-	-	-	-
EMP BEN - LIFE/DISABILITY BENE	01-404-159-0000	30,603	30,603	28,639	25,575	25,984	26,400	26,822	27,252	27,688
EMP BEN - WORKERS COMPENSATION	01-404-160-0000	88,548	115,899	53,965	113,990	115,814	117,667	119,549	121,462	123,406
EMP BEN - UNEMPLOYMENT	01-404-161-0000	9,587	10,919	6,212	6,523	6,627	6,733	6,841	6,950	7,061
EMP BEN - EMPLOYEE TESTING	01-404-162-0000	655	600	600	2,600	2,642	2,684	2,727	2,770	2,815
HR - TRAINING STAFF DEVELOPMENT	01-404-190-0000	-	-	-	5,000	5,080	5,161	5,244	5,328	5,413
EMP BEN - MERIT	01-404-197-0000	-	50,000	50,000	50,000	50,800	51,613	52,439	53,278	54,130
EMP BEN - LONGEVITY	01-404-198-0000	15,525	15,525	17,325	18,675	18,974	19,277	19,586	19,899	20,218
EMP BEN - PROPERTY LIABILITY INSURANCE	01-404-504-0006	91,418	91,418	98,911	89,570	91,003	92,459	93,939	95,442	96,969
EMP BEN - INSURANCE DEDUCTIBLE	01-404-504-0007	2,000	2,000	-	-	-	-	-	-	-
Department Total		\$ 1,277,407	\$ 1,363,234	\$ 1,385,709	\$ 1,466,228	\$ 1,489,687	\$ 1,513,522	\$ 1,537,739	\$ 1,562,343	\$ 1,587,340
% Change			6.72%	1.65%	5.81%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Code Enforcement

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
CODE - FULL-TIME SALARIES	01-407-101-0000	\$ 25,355	\$ 25,355	\$ 25,355	\$ 25,761	\$ 26,173	\$ 26,592	\$ 27,017	\$ 27,449	\$ 27,888
CODE - PART TIME SALARIES	01-407-103-0000	40,053	35,053	37,318	37,915	38,522	39,138	39,764	40,400	41,046
CODE - TRAINING	01-407-190-0000	500	500	500	1,000	1,016	1,032	1,049	1,066	1,083
CODE - POSTAGE	01-407-201-0000	300	300	300	130	132	134	136	139	141
CODE - GENERAL SUPPLIES	01-407-202-0000	1,000	1,000	1,500	2,700	2,743	2,787	4,032	2,896	2,943
CODE - TELEPHONE	01-407-301-0000	1,000	1,000	1,000	1,000	1,016	1,032	1,049	1,066	1,083
CODE - DUES/SUBSCRIPTIONS	01-407-310-0002	500	500	500	-	-	-	-	-	-
CODE - EQUIPMENT MAINTENANCE	01-407-402-0000	-	200	200	200	203	206	210	213	217
CODE - LAB TESTING	01-407-702-0000	200	-	50	50	53	56	59	62	65
Department Total		\$ 68,908	\$ 63,908	\$ 66,723	\$ 68,756	\$ 69,858	\$ 70,978	\$ 73,315	\$ 73,290	\$ 74,464
% Change				-7.26%	4.40%	3.05%	1.60%	1.60%	3.29%	-0.03%
Positions:										
Code Enforcement Officer		\$ 37,318	\$ 37,915	\$ 38,522	\$ 39,138	\$ 39,764	\$ 40,400	\$ 41,046		
Secretary		25,355	25,761	26,173	26,592	27,017	27,449	27,888		
Part-time Secretary		-	-	-	-	-	-	-		
Total Staffing Costs		\$ 62,673	\$ 63,676	\$ 64,695	\$ 65,730	\$ 66,781	\$ 67,849	\$ 68,934		

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Welfare

Account Description	Account Number	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		Original Budget		Original Budget		Original Budget		Forecasted Budget											
DIR ASSIST - PART-TIME SALARIES	01-408-103-0000	\$ 20,800	\$	\$ 20,800	\$	\$ 21,320	\$	\$ 22,661	\$	\$ 23,024	\$	\$ 23,392	\$	\$ 23,767	\$	\$ 24,147	\$	\$ 24,533	
DIR ASSIST - TRAINING/STAFF DEVELOPMENT	01-408-190-0000	-		150		150		150		152		155		157		160		162	
DIR ASSIST - GENERAL SUPPLIES	01-408-202-0000	200		200		200		200		203		206		210		213		217	
DIR ASSIST - DUES/SUBSCRIPTIONS	01-408-310-0002	50		50		50		50		51		52		52		53		54	
DIR ASSIST - FOOD	01-408-315-0038	4,000		2,000		2,000		2,000		2,032		2,065		2,098		2,131		2,165	
DIR ASSIST - RENT	01-408-315-0039	60,000		30,000		30,000		30,000		30,480		30,968		31,463		31,967		32,478	
DIR ASSIST - ELECTRICITY	01-408-315-0040	8,150		3,000		3,000		3,000		3,048		3,097		3,146		3,197		3,248	
DIR ASSIST - HEAT	01-408-315-0041	8,000		3,000		3,000		3,000		3,048		3,097		3,146		3,197		3,248	
DIR ASSIST - MEDICAL	01-408-315-0042	9,000		2,000		2,000		2,000		2,032		2,065		2,098		2,131		2,165	
DIR ASSIST - MISCELLANEOUS	01-408-315-0043	3,000		3,000		3,000		3,000		3,150		3,308		3,473		3,647		3,829	
Department Total		\$ 113,200	\$	\$ 64,200	\$	\$ 64,720	\$	\$ 66,061	\$	\$ 67,220	\$	\$ 68,403	\$	\$ 69,610	\$	\$ 70,842	\$	\$ 72,099	
% Change				-43.29%		0.81%		2.07%		1.76%		1.76%		1.76%		1.77%		1.77%	

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Assessor

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget	Forecasted Budget	Forecasted Budget	Forecasted Budget	Forecasted Budget	Forecasted Budget
ASSESS - FULL TIME SALARIES	01-409-101-0000	\$ 16,973	\$ 16,973	\$ 16,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ASSESS - PART TIME SALARIES	01-409-103-0000	\$ 48,512	\$ 43,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ASSESS - CONTRACTED SRVC	01-409-130-0000	\$ -	\$ -	\$ 40,000	\$ 40,000	\$ 42,000	\$ 44,100	\$ 46,305	\$ 48,620	\$ 51,051
ASSESS - TRAINING	01-409-190-0000	\$ 300	\$ 300	\$ 200	\$ 200	\$ 203	\$ 206	\$ 210	\$ 213	\$ 217
ASSESS - MILEAGE	01-409-191-0000	\$ 500	\$ 500	\$ 250	\$ 350	\$ 356	\$ 361	\$ 367	\$ 373	\$ 379
ASSESS - POSTAGE	01-409-201-0000	\$ 500	\$ 2,600	\$ 500	\$ 500	\$ 508	\$ 516	\$ 524	\$ 533	\$ 541
ASSESS - GENERAL SUPPLIES	01-409-202-0000	\$ 400	\$ 1,000	\$ 500	\$ 500	\$ 508	\$ 516	\$ 524	\$ 533	\$ 541
ASSESS - DUES/SUBSCRIPTIONS	01-409-310-0002	\$ 900	\$ 900	\$ 900	\$ 350	\$ 356	\$ 361	\$ 367	\$ 373	\$ 379
ASSESS - SOFTWARE	01-409-407-0000	\$ 6,700	\$ 7,250	\$ 7,400	\$ 7,550	\$ 7,700	\$ 7,850	\$ 8,010	\$ 8,170	\$ 8,340
ASSESS - PROPERTY APPRAISER	01-409-702-0000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Total		\$ <u>74,785</u>	\$ <u>73,223</u>	\$ <u>66,723</u>	\$ <u>49,450</u>	\$ <u>51,630</u>	\$ <u>53,911</u>	\$ <u>56,308</u>	\$ <u>58,815</u>	\$ <u>61,448</u>
% Change			-2.09%	-8.88%	-25.89%	4.41%	4.42%	4.45%	4.45%	4.48%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Legal

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
LEGAL - LEGAL EXPENSES	01-410-602-0000	\$ 50,000	\$ 67,500	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
Department Total		\$ 50,000	\$ 67,500	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
% Change				35.00%	11.11%	0.00%	0.00%	0.00%	0.00%	0.00%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Planning

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
PLAN - FULL TIME SALARIES	01-411-101-0000	\$ 94,669	\$ 94,668	\$ 95,708	\$ 97,240	\$ 98,796	\$ 100,377	\$ 101,983	\$ 103,614	\$ 105,272
PLAN - PART TIME SALARIESW	01-411-103-0000	3,000	3,000	2,000	2,032	2,065	2,098	2,132	2,166	2,201
PLAN - TRAINING/STAFF DEVELOPMENT	01-411-190-0000	2,500	2,500	1,500	1,500	1,524	1,548	1,573	1,598	1,624
PLAN - POSTAGE	01-411-201-0000	1,500	2,000	2,000	2,500	2,540	2,581	2,622	2,664	2,707
PLAN - GENERAL SUPPLIES	01-411-202-0000	2,000	2,000	2,000	2,000	2,032	2,065	2,098	2,131	2,165
PLAN - MAPPING SUPPLIES	01-411-202-0054	4,000	4,000	4,000	4,000	4,064	4,129	4,195	4,262	4,330
PLAN - COMMUNICATIONS SERVICES	01-411-301-0000	600	600	600	600	610	619	629	639	650
PLAN - DUES/SUBSCRIPTIONS	01-411-310-0002	8,900	9,345	8,345	8,345	8,479	8,614	8,752	8,892	9,034
PLAN - ADVERTISING	01-411-310-0003	2,000	2,000	2,000	2,000	2,032	2,065	2,098	2,131	2,165
PLAN - TAX MAPS	01-411-702-0000	-	-	-	1,000	1,016	1,032	1,049	1,066	1,083
PLAN - CONTRACTED SERVICES	01-411-703-0000	-	-	10,000	40,000	-	-	-	-	-
Department Total		\$ 119,169	\$ 120,113	\$ 128,153	\$ 161,217	\$ 123,157	\$ 125,128	\$ 127,130	\$ 129,164	\$ 131,231
% Change		0.79%	6.69%	25.80%	-23.61%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Conservation Commission

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
CON COMM - PART TIME SALARIES	01-413-103-0000	\$ -	\$ 1,000	\$ 1,000	\$ 1,016	\$ 1,032	\$ 1,049	\$ 1,066	\$ 1,083	\$ 1,100
CON COMM - POSTAGE	01-413-201-0000	60	60	60	60	61	62	63	64	65
CON COMM - GENERAL SUPPLI	01-413-202-0000	60	200	200	200	210	221	232	244	256
CON COMM - DUES/SUBSCRIPT	01-413-310-0002	290	390	390	390	396	403	409	416	422
CON COMM - CONTRACTED SERVICES	01-413-702-0000	200	291	291	291	296	300	305	310	315
Department Total		\$ <u>610</u>	\$ <u>1,941</u>	\$ <u>1,941</u>	\$ <u>1,957</u>	\$ <u>1,995</u>	\$ <u>2,035</u>	\$ <u>2,075</u>	\$ <u>2,117</u>	\$ <u>2,158</u>
% Change			218.20%	0.00%	0.82%	1.93%	2.01%	1.98%	2.00%	1.97%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Economic Development

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
ECON DEV - OPERATING EXPENSE	01-414-310-0000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,016	\$ 1,032	\$ 1,049	\$ 1,066	\$ 1,083
ECON DEV - CONTRACTED SERVIC	01-414-702-0000	\$ 1,000	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Total		\$ 2,000	\$ 2,000	\$ 1,000	\$ 1,000	\$ 1,016	\$ 1,032	\$ 1,049	\$ 1,066	\$ 1,083
% Change		0.00%	-50.00%	0.00%	1.60%	1.57%	1.65%	1.62%	1.59%	

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Debt Service

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
DEBT SER - PRINCIPLE	01-418-950-0000	\$ 236,000	\$ 236,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
DEBT SER - INTEREST	01-418-951-0000	\$ 50,050	\$ 45,800	\$ 41,550	\$ 31,959	\$ 27,509	\$ 22,313	\$ 15,348	\$ 10,606	\$ 6,674
Department Total		\$ 286,050	\$ 281,800	\$ 141,550	\$ 131,959	\$ 127,509	\$ 122,313	\$ 115,348	\$ 110,606	\$ 106,674
% Change				-1.49%	-49.77%	-6.78%	-3.37%	-4.08%	-5.69%	-4.11%
										-3.55%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Information Technology

Account Description	Account Number	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		Original Budget	\$	Original Budget	\$	Original Budget	\$	Forecasted Budget	\$										
MIS - FULL TIME SALARIES	01-420-101-0000	\$ 64,094	\$	\$ 64,094	\$	\$ 65,377	\$	\$ 66,423	\$	\$ 67,486	\$	\$ 68,566	\$	\$ 69,663	\$	\$ 70,778	\$	\$ 71,910	
MIS - PART TIME SALARIES	01-420-103-0000	3,000		3,000		3,000		-		-		-		-		-		-	
CHANNEL 13 PART TIME SALARIES	01-421-103-0000	20,686		20,686		21,887		22,237		22,593		22,954		23,321		23,694		24,073	
MIS - TRAINING	01-420-190-0000	2,000		2,000		1,000		1,000		1,016		1,032		1,049		1,066		1,083	
MIS - GENERAL SUPPLIES	01-420-202-0000	2,500		2,500		2,500		2,500		2,540		2,581		2,622		2,664		2,707	
MIS - COMMUNICATION SERVICE	01-420-301-0000	1,100		1,100		500		600		610		619		629		639		650	
MIS - DUES SUBSCRIPTIONS	01-420-310-0002	250		250		275		275		279		284		288		293		298	
MIS - SOFTWARE MAINT	01-420-407-0000	45,800		45,800		47,500		42,500		43,180		43,871		44,573		45,286		46,011	
MIS - REPAIRS/MAINT	01-420-409-0000	4,000		4,000		4,000		4,500		4,572		4,645		4,719		4,795		4,872	
MIS - SOFTWARE LICENSES	01-420-414-0000	4,000		4,500		4,500		4,500		4,572		4,645		4,719		4,795		4,872	
MIS - VENDOR SUPPORT	01-420-702-0000	1,500		1,500		1,500		1,500		1,524		1,548		1,573		1,598		1,624	
MIS - NEW EQUIPMENT	01-420-800-0000	-		10,000		10,000		12,000		12,192		12,387		12,585		12,787		12,991	
CHANNEL 13 MISC EQUIPMENTS	01-421-202-0000	-		5,000		5,000		6,000		6,096		6,194		6,293		6,393		6,496	
CHANNEL 13 VETERANS TAPING	01-421-202-0000	-		-		-		-		-		-		-		-		-	
CHANNEL 13 OPERATING EXPENSE	01-421-310-0000	-		-		2,500		2,500		2,625		2,756		2,894		3,039		3,191	
Department Total		\$ 148,930	\$	\$ 164,430	\$	\$ 169,539	\$	\$ 166,535	\$	\$ 169,285	\$	\$ 172,082	\$	\$ 174,929	\$	\$ 177,827	\$	\$ 180,775	
% Change				10.41%		3.11%		-1.77%		1.65%		1.65%		1.65%		1.66%		1.66%	

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Police

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
POLICE - FULL TIME SALARIES	01-438-101-0000	\$ 980,167	\$ 980,167	\$ 988,382	\$ 1,006,560	\$ 1,022,665	\$ 1,039,027	\$ 1,055,651	\$ 1,072,540	\$ 1,089,701
POLICE - PART-TIME SALARIES	01-438-103-0000	33,000	43,346	35,000	35,560	36,129	36,707	37,294	37,891	38,497
POLICE - OVERTIME	01-438-102-0000	104,000	105,560	105,140	105,140	106,822	108,531	110,268	112,032	113,825
POLICE - MEDICAL	01-438-162-0000	2,500	2,500	2,500	2,500	2,540	2,581	2,622	2,664	2,707
POLICE - TRAINING/STAFF DEVELOPMENT	01-438-190-0000	10,000	10,000	10,000	10,000	10,160	10,323	10,488	10,656	10,826
POLICE - TRAVEL/MILEAGE	01-438-191-0000	200	200	250	600	610	619	629	639	650
POLICE - UNIFORMS	01-438-193-0000	8,800	8,800	8,800	8,800	8,941	9,084	9,229	9,377	9,527
POLICE - EDUCATIONAL INCENTIVE	01-438-194-0000	4,500	4,500	5,000	5,000	5,080	5,161	5,244	5,328	5,413
POLICE - CLEANING ALLOWANCE	01-438-195-0000	2,500	2,500	2,500	2,500	2,540	2,581	2,622	2,664	2,707
POLICE - CRIMINAL INVESTIGATION	01-438-199-0000	2,000	2,000	2,000	2,000	2,032	2,065	2,098	2,131	2,165
POLICE - YOUTH/PUBLIC RELATIONS	01-438-200-0000	2,500	2,500	2,500	2,500	2,540	2,581	2,622	2,664	2,707
POLICE - POSTAGE	01-438-201-0000	600	600	450	450	457	465	472	479	487
POLICE - OFFICE SUPPLIES	01-438-202-0000	5,500	5,500	5,500	5,500	5,588	5,677	5,768	5,861	5,954
POLICE-GENERAL SUPPLIES	01-438-202-0438	500	500	400	400	406	413	420	426	433
POLICE - GASOLINE	01-438-209-0000	30,320	30,320	30,320	34,000	34,544	35,097	35,658	36,229	36,808
POLICE - COMMUNICATION SERVICES	01-438-301-0000	15,000	15,000	16,500	16,500	16,764	17,032	17,305	17,582	17,863
POLICE - DUES/MEMBERSHIPS	01-438-310-0002	4,210	4,210	4,210	4,210	4,277	4,346	4,415	4,486	4,558
POLICE - BOOKS/PUBLICATIONS	01-438-310-0005	2,800	2,800	2,800	2,800	2,845	2,890	2,937	2,984	3,031
POLICE - EQUIPMENT/FIELD SUPPLIES	01-438-310-0044	6,000	6,000	6,000	18,000	18,288	18,581	18,878	19,180	19,487
POLICE - PRISONER EXPENSES	01-438-310-0045	1,200	1,200	1,200	1,200	1,219	1,239	1,259	1,279	1,299
POLICE - EQUIP MAINTENANCE	01-438-402-0000	15,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
POLICE - EQUIPMENT LEASE	01-438-410-0000	16,900	26,900	26,900	26,900	27,330	27,768	28,212	28,663	29,122
POLICE - PRINTING/PUBLISHING	01-438-501-0000	2,800	2,800	2,800	2,800	2,845	2,890	2,937	2,984	3,031
POLICE - ANIMAL CONTROL	01-438-521-0000	500	600	600	3,600	3,658	3,716	3,776	3,836	3,897
Department Total		\$ 1,251,497	\$ 1,263,503	\$ 1,264,752	\$ 1,302,520	\$ 1,323,360	\$ 1,344,533	\$ 1,366,045	\$ 1,387,901	\$ 1,410,107
% Change		0.96%	0.10%	2.99%	1.60%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - PW Administration

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
PW ADMIN. - FULL TIME SALARIES	01-441-101-0000	\$ 104,412	\$ 100,169	\$ 118,136	\$ 120,026	\$ 121,946	\$ 123,898	\$ 125,880	\$ 127,894	\$ 129,940
PW ADMIN. - LABOR SALARIES	01-441-106-0000	237,814	219,461	220,711	224,244	227,832	231,477	235,180	238,941	242,763
PW ADMIN. - OVERTIME	01-441-102-0000	55,000	50,000	50,000	55,000	55,880	56,774	57,682	58,605	59,543
PW ADMIN. - TRAINING/STAFF DEVELOPMENT	01-441-190-0000	500	500	500	500	508	516	524	533	541
PW ADMIN. - UNIFORMS	01-441-193-0000	14,188	14,188	13,500	14,000	14,224	14,452	14,683	14,918	15,156
PW ADMIN. - POSTAGE	01-441-201-0000	100	100	100	100	102	103	105	107	108
PW ADMIN. - GENERAL SUPPLIES	01-441-202-0000	5,800	5,800	5,800	8,000	8,128	8,258	8,390	8,524	8,661
PW ADMIN. - COMMUNICATION SERVICE	01-441-301-0000	7,000	7,000	7,000	6,000	6,096	6,194	6,293	6,393	6,496
PW ADMIN. - DUES/MEMBERSHIPS	01-441-310-0002	200	300	300	200	203	206	210	213	217
PW ADMIN. - ADVERTISING	01-441-310-0003	2,400	1,200	1,200	1,200	1,219	1,239	1,259	1,279	1,299
Department Total		\$ 427,414	\$ 398,718	\$ 417,247	\$ 429,270	\$ 436,138	\$ 443,117	\$ 450,206	\$ 457,407	\$ 464,724
% Change			-6.71%	4.65%	2.88%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Roadway and Sidewalk

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
RDWY/SWK - GENERAL SUPPLIES	01-442-202-0000	\$ 9,500	\$ 10,500	\$ 10,500	\$ 16,000	\$ 16,256	\$ 16,516	\$ 16,780	\$ 17,049	\$ 17,322
RDWY/SWK - WINTER SALT	01-442-205-0000	75,000	75,000	80,000	96,000	97,536	99,097	100,682	102,293	103,930
RDWY/SWK - WINTER SAND	01-442-208-0000	6,200	6,200	6,200	6,200	6,299	6,400	6,502	6,606	6,712
RDWY/SWK - PAVEMENT MARKING	01-442-213-0000	2,000	2,200	3,000	3,500	3,556	3,613	3,671	3,729	3,789
RDWY/SWK - COLD MIX	01-442-250-0000	2,125	2,125	2,800	2,800	2,845	2,890	2,937	2,984	3,031
RDWY/SWK - HOT TOP	01-442-251-0000	125,000	125,000	125,000	345,000	350,520	356,128	361,826	367,616	373,497
RDWY/SWK - EQUIPMENT LEASE	01-442-402-0000	10,000	10,000	12,500	13,200	13,411	13,626	13,844	14,065	14,290
RDWY/SWK - CONTRACT STREET MAR	01-442-514-0000	6,120	6,120	6,000	6,000	6,096	6,194	6,293	6,393	6,496
RDWY/SWK - CONTRACT WINTER EQU	01-442-516-0000	11,550	11,550	12,000	18,000	18,288	18,581	18,878	19,180	19,487
RDWY/SWK - CURBSIDE WEED CONTR	01-442-527-0000	2,950	2,925	3,000	3,000	3,048	3,097	3,146	3,197	3,248
RDWY/SWK - TREE SERVICE	01-442-528-0000	1,500	3,000	3,000	3,000	3,048	3,097	3,146	3,197	3,248
RDWY/SWK - WEATHER SERVICE	01-442-531-0000	2,070	2,070	2,070	2,070	2,103	2,137	2,171	2,206	2,241
RDWY/SWK - ENGINEERING	01-442-704-0000	2,000	2,000	30,000	30,000	30,480	30,968	31,463	31,967	32,478
RDWY/SWK CONSTRUCTION	01-442-705-0000	88,200	88,000	88,000	120,000	121,920	123,871	125,853	127,866	129,912
Department Total		\$ 344,215	\$ 346,690	\$ 384,070	\$ 664,770	\$ 675,406	\$ 686,213	\$ 697,192	\$ 708,347	\$ 719,681
% Change			0.72%	10.78%	73.09%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Street Lighting

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
STREET LIGHT - FIXTURES	01-446-202-0000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,032	\$ 2,065	\$ 2,098	\$ 2,131	\$ 2,165
STREET LIGHT - ELECTRICITY	01-446-302-0000	\$ 43,000	\$ 43,800	\$ 44,250	\$ 44,250	\$ 44,958	\$ 45,677	\$ 46,408	\$ 47,151	\$ 47,905
Department Total		\$ 45,000	\$ 45,800	\$ 46,250	\$ 46,250	\$ 46,990	\$ 47,742	\$ 48,506	\$ 49,282	\$ 50,070
% Change				1.78%	0.98%	0.00%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Bridges

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
BRIDGES - SIGNS	01-447-206-0000	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Department Total		\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% Change				0.00%	-100.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Buildings and Grounds

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
BLD/GRNDS - FULL-TIME SALARIES	01-448-101-0000	\$ 59,873	\$ 59,873	\$ 89,462	\$ 62,364	\$ 63,362	\$ 64,376	\$ 65,406	\$ 66,452	\$ 67,515
BLD/GRNDS - PART TIME SALARIES	01-448-103-0000	86,252	88,120	60,340	89,835	91,272	92,733	94,217	95,724	97,255
BLD/GRNDS - OVERTIME	01-448-102-0000	3,000	3,000	3,000	3,000	3,048	3,097	3,146	3,197	3,248
BLD/GRNDS - GENERAL SUPPLIES	01-448-202-0000	10,000	10,000	10,000	10,000	10,160	10,323	10,488	10,656	10,826
BLD/GRNDS - ELECTRICITY-TOWN HALL	01-448-302-0000	12,900	10,500	10,500	10,900	11,074	11,252	11,432	11,615	11,800
BLD/GRNDS - ELECTRICITY - PARKS	01-448-302-0406	1,200	1,000	1,000	1,300	1,321	1,342	1,363	1,385	1,407
BLD/GRNDS - ELECTRICITY POLICE	01-448-302-0438	12,800	11,000	11,000	11,800	11,989	12,181	12,376	12,574	12,775
BLD/GRNDS - ELECTRICITY YOUNGS LANE	01-448-302-0441	25,600	23,000	23,000	24,000	24,384	24,774	25,171	25,573	25,982
BLD/GRNDS - HEAT & OIL - TOWN HALL	01-448-303-0000	14,560	16,200	20,085	26,000	26,416	26,839	27,268	27,704	28,148
BLD/GRNDS - HEAT & OIL - HAND TUB	01-448-303-0170	100	100	100	-	-	-	-	-	-
BLD/GRNDS - HEAT & OIL - POLICE	01-448-303-0438	3,135	3,762	2,873	3,000	3,048	3,097	3,146	3,197	3,248
BLD/GRNDS - HEAT & OIL - YOUNGS LANE	01-448-303-0441	48,070	40,000	33,462	39,000	39,624	40,258	40,902	41,557	42,221
BLD/GRNDS - WATER/SEWER TOWN HALL	01-448-304-0000	3,100	6,000	3,500	4,000	4,064	4,129	4,195	4,262	4,330
BLD/GRNDS - WATER/SEWER - POLICE	01-448-304-0438	400	450	450	800	813	826	839	852	866
BLD/GRNDS - WATER/SEWER - YOUNGS LANE	01-448-304-0441	1,600	2,000	1,600	1,800	1,829	1,858	1,888	1,918	1,949
BLD/GRNDS - YOUNGS LANE MAINT	01-448-401-0110	10,000	12,000	12,000	14,000	14,224	14,452	14,683	14,918	15,156
BLD/GRNDS - TOWN HALL MAINTENANC	01-448-401-0120	10,000	12,000	12,000	14,000	14,224	14,452	14,683	14,918	15,156
BLD/GRNDS - ELEVATOR MAINTENANCE	01-448-401-0125	2,000	2,000	2,000	2,400	2,438	2,477	2,517	2,557	2,598
BLD/GRNDS - PARKS MAINTENANCE	01-448-401-0140	8,000	6,000	6,000	8,000	8,128	8,258	8,390	8,524	8,661
BLD/GRNDS - COMMUNITY CENTER MAI	01-448-401-0150	8,000	10,000	10,000	10,000	10,160	10,323	10,488	10,656	10,826
BLD/GRNDS - COMM CTR ELECTRICITY	01-448-401-0151	14,875	12,000	12,000	12,000	12,192	12,387	12,585	12,787	12,991
BLD/GRNDS - COMM CENTR HEAT OIL	01-448-401-0152	11,913	11,495	10,140	14,000	14,224	14,452	14,683	14,918	15,156
BLD/GRNDS - BANDSTAND MAINTENANC	01-448-401-0160	50	50	50	100	102	103	105	107	108
BLD/GRNDS - HAND TUB MAINTENANCE	01-448-401-0170	300	300	300	300	305	310	315	320	325
BLD/GRNDS - DAM MAINTENANCE	01-448-401-0175	2,400	3,000	3,000	3,000	3,048	3,097	3,146	3,197	3,248
BLD/GRNDS - TOWN CLOCK MAINTENAN	01-448-401-0180	5,100	700	2,000	2,000	2,032	2,065	2,098	2,131	2,165
BLD/GRNDS - POLICE BUILDING MAINTENACE	01-448-401-0438	6,000	4,500	5,000	10,000	10,160	10,323	10,488	10,656	10,826
BLD/GRNDS - EQUIPMENT MAINTENANC	01-448-402-0000	4,000	2,500	2,500	2,500	2,540	2,581	2,622	2,664	2,707
BLD/GRNDS - GROUNDS MAINTENANCE	01-448-405-0000	30,000	30,000	32,000	32,000	32,512	33,032	33,561	34,098	34,643
BLD/GRNDS - MOSQUITO CONTROL	01-448-533-0000	50,000	60,000	60,000	60,000	60,960	61,935	62,926	63,933	64,956
BLD/GRNDS - EQUIPMENT PURCHASE	01-448-800-0000	500	9,500	10,000	7,000	7,112	7,226	7,341	7,459	7,578
Department Total		\$ 445,728	\$ 451,050	\$ 449,362	\$ 479,099	\$ 486,764	\$ 494,553	\$ 502,467	\$ 510,505	\$ 518,672
% Change				1.19%	-0.37%	6.62%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Cemetery

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
CEM - FULL-TIME SALARIES	01-449-101-0000	\$ 17,815	\$ 17,815	\$ 18,263	\$ 18,555	\$ 18,852	\$ 19,154	\$ 19,460	\$ 19,771	\$ 20,087
CEM - PART TIME SALARIES	01-449-103-0000	8,775	11,050	11,050	11,227	11,407	11,590	11,775	11,963	12,155
CEM - GENERAL SUPPLIES	01-449-202-0000	1,500	500	1,000	1,000	1,016	1,032	1,049	1,066	1,083
CEM - ELECTRICITY	01-449-302-0000	200	250	250	250	254	258	262	266	271
CEM - EQUIPMENT MAINT	01-449-402-0000	800	800	800	800	813	826	839	852	866
CEM - CONTRACTED SERVICES	01-449-702-0000	5,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
CEM - EQUIPMENT PURCHASE	01-449-800-0000	500	500	600	8,000	8,128	8,258	8,390	8,524	8,661
Department Total		\$ 34,590	\$ 35,915	\$ 36,963	\$ 44,832	\$ 45,550	\$ 46,279	\$ 47,019	\$ 47,771	\$ 48,535
% Change			3.83%	2.92%	21.29%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Vehicles

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
VEHICLE - VEHICLE MAINT PUBLIC WORKS	01-452-403-0000	\$ 48,000	\$ 48,000	\$ 20,000	\$ 52,000	\$ 52,832	\$ 53,677	\$ 54,536	\$ 55,409	\$ 56,295
VEHICLE - VEHICLE MAINT REC	01-452-403-0406	5,000	2,000	2,000	2,000	2,032	2,065	2,098	2,131	2,165
VEHICLE- VEHICLE MAINT POLICE	01-452-403-0438	14,000	12,000	14,000	14,000	14,224	14,452	14,683	14,918	15,156
VEHICLE - VEHICLE MAINT FIRE	01-452-403-0461	11,500	12,000	14,000	16,000	16,256	16,516	16,780	17,049	17,322
VEHICLE - GENERAL SUPPLIES	01-452-202-0000	2,500	3,000	2,500	5,000	5,080	5,161	5,244	5,328	5,413
VEHICLE - GASOLINE	01-452-209-0000	16,000	16,000	16,960	16,000	16,256	16,516	16,780	17,049	17,322
VEHICLE - DIESEL FUEL	01-452-210-0000	39,840	41,160	34,650	37,000	37,592	38,193	38,805	39,425	40,056
VEHICLE - OIL	01-452-214-0000	3,000	3,000	1,000	1,500	1,524	1,548	1,573	1,598	1,624
VEHICLE - EQUIP MAINT	01-452-402-0000	50,000	50,000	52,000	54,000	54,864	55,742	56,634	57,540	58,460
VEHICLE - RADIO MAINT	01-452-404-0000	1,200	1,200	1,200	1,200	1,219	1,239	1,259	1,279	1,299
VEHICLE - EQUIP PURCHASE	01-452-800-0000	1,500	1,500	16,500	3,000	3,048	3,097	3,146	3,197	3,248
Department Total		\$ 192,540	\$ 189,860	\$ 174,810	\$ 201,700	\$ 204,927	\$ 208,206	\$ 211,537	\$ 214,922	\$ 218,361
% Change			-1.39%	-7.93%	15.38%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Fire Rescue

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
FIRE/RES - FULL TIME SALARIES	01-461-101-0000	\$ 81,479	\$ 80,683	\$ 82,298	\$ 83,615	\$ 84,953	\$ 86,312	\$ 87,693	\$ 89,097	\$ 90,523
FIRE/RES - PART TIME SALARIES	01-461-103-0000	118,968	102,100	118,412	119,267	119,267	119,267	119,267	119,267	119,267
FIRE/RES - OVERTIME	01-461-102-0000	11,000	12,000	12,000	14,000	14,224	14,452	14,683	14,918	15,156
FIRE/RES - TRAINING/STAFF DEVELOPMENT	01-461-190-0000	17,000	18,000	14,000	16,000	16,256	16,516	16,780	17,049	17,322
FIRE/RES - UNIFORMS	01-461-193-0000	7,000	10,000	10,000	10,000	10,160	10,323	10,488	10,656	10,826
FIRE/RES - POSTAGE	01-461-201-0000	75	100	75	75	76	77	79	80	81
FIRE/RES - GENERAL SUPPLIES	01-461-202-0000	6,500	6,500	6,500	6,500	6,604	6,710	6,817	6,926	7,037
FIRE/RES - MEDICAL SUPPLIES	01-461-202-0046	9,000	12,500	12,500	12,500	12,700	12,903	13,110	13,319	13,533
FIRE/RES - GASOLINE	01-461-209-0000	800	1,600	1,600	1,600	1,626	1,652	1,678	1,705	1,732
FIRE/RES - DIESEL FUEL	01-461-210-0000	7,668	8,700	8,700	8,700	8,839	8,981	9,124	9,270	9,419
FIRE/RES - AMBULANCE EXPENSES	01-461-220-0000	-	-	16,000	16,000	16,256	16,516	16,780	17,049	17,322
FIRE/RES - COMMUNICATION SERVICES	01-461-301-0000	3,900	4,500	7,900	7,900	8,026	8,155	8,285	8,418	8,553
FIRE/RES - DUES/SUBSCRIPTIONS	01-461-310-0002	3,000	4,200	4,000	4,200	4,267	4,335	4,405	4,475	4,547
FIRE/RES - FIRE PREVENTION	01-461-310-0055	900	1,200	900	900	914	929	944	959	974
FIRE/RES - EQUIP MAINT	01-461-402-0000	14,500	12,500	12,500	15,000	15,240	15,484	15,732	15,983	16,239
FIRE/RES - HAZMAT	01-461-518-0000	2,200	2,200	2,200	2,200	2,235	2,271	2,307	2,344	2,382
FIRE/RES - MUTUAL AID CONTRACT	01-461-530-0000	600	1,200	1,200	1,200	1,219	1,239	1,259	1,279	1,299
FIRE/RES - EQUIP PURCHASE	01-461-800-0000	20,000	20,000	25,000	42,600	43,282	43,974	44,678	45,393	46,119
Department Total		\$ 304,590	\$ 297,983	\$ 335,785	\$ 362,257	\$ 366,145	\$ 370,095	\$ 374,108	\$ 378,186	\$ 382,330
% Change				-2.17%	12.69%	7.88%	1.07%	1.08%	1.08%	1.10%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Emergency Management

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
EM - PART TIME SALARIE	01-463-103-0000	\$ 750	\$ 750	\$ 750	\$ 750	\$ 762	\$ 774	\$ 786	\$ 799	\$ 812
EM - TRAINING/STAFF DE	01-463-190-0000	250	750	750	750	762	774	787	799	812
EM - GENERAL SUPPLIES	01-463-202-0000	450	450	450	450	5,500	457	465	472	479
Department Total		\$ 1,450	\$ 1,950	\$ 1,950	\$ 1,950	\$ 7,024	\$ 2,005	\$ 2,037	\$ 2,070	\$ 2,103
% Change			34.48%	0.00%	0.00%	260.21%	-71.45%	1.58%	1.62%	1.61%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Grants

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
GRANTS - MEM DAY PARADE	01-480-812-0000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
GRANTS - FESTIVAL SUPPORT	01-480-813-0000	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500
GRANTS - NWMKT ATHLETIC ASSOC	01-480-814-0000	21,500	21,500	21,500	21,500	21,500	21,500	21,500	21,500	21,500
GRANTS - NWMKT SENIOR CITIZENS	01-480-815-0000	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
GRANTS - NWMKT HISTORICAL SOCIETY	01-480-816-0000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
GRANTS - C.O.A.S.T.	01-480-817-0000	20,748	20,748	20,748	20,748	20,748	20,748	20,748	20,748	20,748
GRANTS - VETERANS MEMORIAL	01-480-818-0000	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
GRANTS - NWMKT HANDTUB ASSOC.	01-480-819-0000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Department Total		\$ 67,048	\$ 67,048	\$ 67,048	\$ 67,048	\$ 67,048	\$ 67,048	\$ 67,048	\$ 67,048	\$ 67,048
% Change		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Social Service Grants

Account Description	Account Number	FY 2013		FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		Original Budget	\$	Original Budget	\$	Original Budget	\$	Forecasted Budget	\$										
SS GRANTS - RICHIE MCFARLAND	01-481-910-0000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	-	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	
SS GRANTS - LAMPREY HEALTH CENTER	01-481-913-0000	10,100		10,100		10,100		-		10,100		10,100		10,100		10,100		10,100	
SS GRANTS - AREA HOMEMAKERS	01-481-914-0000	5,000		5,000		5,000		-		5,000		5,000		5,000		5,000		5,000	
SS GRANTS - CHILD & FAMILY SERVICE	01-481-915-0000	3,000		3,000		3,000		4,000		3,000		3,000		3,000		3,000		3,000	
SS GRANTS - R.C.C.A.P.	01-481-916-0000	9,000		9,000		9,000		9,000		9,000		9,000		9,000		9,000		9,000	
SS GRANTS - R.S.V.P.	01-481-917-0000	600		600		600		-		600		600		600		600		600	
SS GRANTS - A SAFE PLACE	01-481-918-0000	1,200		1,200		1,200		-		1,200		1,200		1,200		1,200		1,200	
SS GRANTS - BIG BROTHER/BIG SISTER	01-481-919-0000	1,000		1,000		1,000		1,200		1,000		1,000		1,000		1,000		1,000	
SS GRANTS - SEACOAST MENTAL HEALTH	01-481-920-0000	2,000		2,000		2,000		-		2,000		2,000		2,000		2,000		2,000	
SS GRANTS - LINKED TOGETHER	01-481-923-0000	4,000		4,000		4,000		-		4,000		4,000		4,000		4,000		4,000	
SS GRANTS - ROCKINGHAM COUNTY NUTR	01-481-924-0000	-		-		5,623		-		5,623		5,623		5,623		5,623		5,623	
SS GRANTS - AIDS RESPONSE	01-481-925-0000	500		500		500		500		500		500		500		500		500	
SS GRANTS - AMERICAN RED CROSS	01-481-926-0000	1,000		1,000		1,000		-		1,000		1,000		1,000		1,000		1,000	
OTHER GRANTS - CHILD ADVOCACY CENTER	01-481-929-0000	1,000		1,000		-		1,500		1,500		1,500		1,500		1,500		1,500	
Ready Rides		-		-		-		1,500		1,500		1,500		1,500		1,500		1,500	
Department Total		\$ 40,400	\$ 40,400	\$ 45,023	\$ 45,023	\$ 17,700	\$ 17,700	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	\$ 48,023	
% Change		0.00%		11.44%		-60.69%		171.32%		0.00%		0.00%		0.00%		0.00%		0.00%	

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Capital Reserves

Account Description	Account Number	FY 2013	FY 2014	FY 2015		FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Actual Expenditure	Forecasted Budget					
CAP RES -REVALUATION	01-490-900-0001	\$ 50,000	\$ 40,000	\$ 10,000	\$ -	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
CAP RES - FIRE DEPARTMENT	01-490-900-0012	150,000	50,000	50,000	-	50,000	50,000	50,000	50,000	50,000	50,000
CAP RES - PUBLIC WORKS	01-490-900-0016	46,500	130,000	130,000	-	130,000	130,000	130,000	130,000	130,000	130,000
CAP RES - POLICE VEHICLES	01-490-900-0017	8,700	47,256	50,000	-	50,000	50,000	50,000	50,000	50,000	50,000
CAP RES - LIBRARY	01-490-900-0018	26,500	-	-	-	-	-	-	-	-	-
CAP RES - WATERFRONT IMPROVEMENTS	01-490-900-0020	1	-	-	-	-	-	-	-	-	-
CAP RES - RECREATION FACILITIES	01-490-900-0021	-	2,000	5,000	-	5,000	5,000	5,000	5,000	5,000	5,000
CAPITAL RESERVE - TELECOMMUNICATIONS/MIS	01-490-900-0075	-	-	10,000	-	10,000	10,000	10,000	10,000	10,000	10,000
CAP RES - STORMWATER MGT	01-490-900-0085	-	10,000	41,113	-	41,113	41,113	41,113	41,113	41,113	41,113
CAP RES - 300TH ANNIV.CELEBRATION EXP.TRUST	01-490-900-0086	-	-	2,000	-	2,000	2,000	2,000	2,000	2,000	2,000
CAP RES - COMPENSATED ABSENCE EXP.TRUST	01-490-900-0087	-	-	29,500	-	29,500	29,500	29,500	29,500	29,500	29,500
Department Total		\$ 281,701	\$ 279,256	\$ 327,613	\$ -	\$ 327,613	\$ 327,613	\$ 327,613	\$ 327,613	\$ 327,613	\$ 327,613
% Change				-0.87%	17.32%		0.00%	0.00%	0.00%	0.00%	0.00%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Recreation (General Fund Only)

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
RECREATION - FULL TIME SALARIES	01-406-101-0000	\$ -	\$ -	\$ 146,666	\$ 150,048	\$ 152,449	\$ 154,888	\$ 157,366	\$ 159,884	\$ 162,442
RECREATION - PART TIME SALARIES	01-406-103-0000	-	-	35,006	43,737	44,437	45,148	45,870	46,604	47,349
RECREATION - TRAINING/STAFF DEVELOPMENT	01-406-190-0000	-	-	2,000	2,000	2,032	2,065	2,098	2,131	2,165
RECREATION - TRAVEL EXPENSE	01-406-191-0000	-	-	300	300	305	310	315	320	325
RECREATION - MEAL ALLOWANCE	01-406-192-0000	-	-	300	300	305	310	315	320	325
RECREATION - POSTAGE	01-406-201-0000	-	-	1,500	1,500	1,524	1,548	1,573	1,598	1,624
RECREATION - GENERAL SUPPLIES	01-406-202-0000	-	-	1,650	1,650	1,676	1,703	1,730	1,758	1,786
RECREATION - COMMUNICATION SERVICES	01-406-301-0000	-	-	3,159	3,288	3,341	3,394	3,448	3,504	3,560
RECREATION - DUES/SUBSCRIPTIONS	01-406-310-0002	-	-	645	1,233	1,253	1,273	1,293	1,314	1,335
RECREATION - EQUIPMENT MAINTENANCE/LEASE	01-406-402-0000	-	-	7,188	6,636	6,742	6,850	6,960	7,071	7,184
RECREATION - EQUIPMENT PURCHASE	01-406-800-0000	-	-	1,200	1,200	1,219	1,239	1,259	1,279	1,299
RECREATION - SUNRISE SUNSET SR CTR	01-406-904-0000	-	-	4,500	2,200	2,235	2,271	2,307	2,344	2,382
Department Total		\$ -	\$ -	\$ 204,114	\$ 214,092	\$ 217,518	\$ 220,998	\$ 224,533	\$ 228,126	\$ 231,775
% Change				0.00%	100.00%	4.89%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Library

Account Description	Account Number	FY 2013			FY 2014		FY 2015		FY 2016		FY 2017		FY 2018		FY 2019		FY 2020		FY 2021	
		Original Budget	Final Budget	Actual Expenditure	Original Budget	Original Budget	Forecasted Budget													
LIBRARY - SALARIES	02-480-101-0000	\$ 55,904	\$ 55,904	\$ 55,904	\$ 55,904	\$ 55,904	\$ 54,100	\$ 167,206	\$ 169,883	\$ 172,601	\$ 175,362	\$ 178,167								
LIBRARY - PART TIME SALARIES	02-480-103-0000	106,019	106,019	94,561	111,112	113,335	114,235	116,063	117,922	119,808	121,724	123,671								
LIBRARY - FICA	02-480-150-0000	10,039	10,039	9,288	10,355	10,493	10,712	10,883	11,058	11,234	11,414	11,597								
LIBRARY - MEDICARE	02-480-151-0000	2,348	2,348	2,172	2,422	2,454	2,506	2,546	2,587	2,628	2,670	2,713								
LIBRARY - HEALTH INSURANCE	02-480-155-0000	14,469	14,469	13,945	15,497	16,397	15,000	15,240	15,484	15,732	15,983	16,239								
LIBRARY - RETIREMENT	02-480-156-0000	4,942	4,942	5,035	6,021	5,493	6,032	6,129	6,227	6,326	6,427	6,530								
LIBRARY - LIFE & DISABILITY	02-480-159-0000	708	708	708	708	723	633	643	653	664	674	685								
LIBRARY-WORKERS COMPENSATION	02-480-160-0000	702	702	1,813	1,683	1,683	2,352	2,390	2,428	2,467	2,506	2,546								
LIBRARY - STATE UNEMPLOYMENT	New Account	-	-	-	-	-	2,816	2,861	2,907	2,953	3,001	3,049								
LIBRARY - TRAINING/STAFF DEVELOPMENT	02-480-190-0000	300	300	1,668	1,180	1,180	2,000	2,032	2,065	2,098	2,131	2,165								
LIBRARY - GENERAL SUPPLIES	02-480-202-0000	5,000	5,000	4,366	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413								
LIBRARY - TELEPHONE	02-480-301-0000	1,500	1,500	1,231	1,500	1,800	1,800	1,829	1,858	1,888	1,918	1,949								
LIBRARY - ELECTRICITY	02-480-302-0000	10,000	10,000	7,745	10,000	10,000	10,000	10,160	10,323	10,488	10,656	10,826								
LIBRARY - HEAT & OIL	02-480-303-0000	10,400	10,400	12,164	15,196	13,000	13,800	14,021	14,245	14,473	14,705	14,940								
LIBRARY - WATER	02-480-304-0000	600	600	2,159	870	870	700	711	723	734	746	758								
LIBRARY - BOOKS/SUBSCRIPTIONS	02-480-310-0005	35,000	35,000	33,764	36,195	37,645	38,247	38,859	39,481	40,113	40,755	41,407								
LIBRARY - AUDIO/VISUAL	02-480-310-0053	1,195	1,195	-	-	-	-	-	-	-	-	-								
LIBRARY - ELECTRONIC INFO - OTHER	02-480-330-0000	5,666	5,666	7,394	8,750	9,741	9,500	9,652	9,806	9,963	10,123	10,285								
LIBRARY - ARCHIVES/PRESERVATION	02-480-340-0000	250	250	-	250	250	-	-	-	-	-	-								
LIBRARY - PROGRAMS	02-480-350-0000	2,000	2,000	1,020	2,000	2,000	2,000	2,032	2,065	2,098	2,131	2,165								
LIBRARY - BUILDING MAINTENANCE	02-480-401-0000	8,000	8,000	4,801	8,000	8,000	15,000	15,240	15,484	15,732	15,983	16,239								
LIBRARY - EQUIPMENT MAINTENANCE/LEASE	02-480-402-0000	3,500	3,500	1,056	2,000	2,000	600	610	619	629	639	650								
LIBRARY-PROPERTY LIABILITY INS	02-480-504-0000	4,588	4,588	3,709	4,588	4,588	5,000	5,080	5,161	5,244	5,328	5,413								
LIBRARY - EQUIPMENT PURCHASE	02-480-800-0000	1,000	1,000	2,664	1,700	1,180	2,000	2,032	2,065	2,098	2,131	2,165								
Department Total		\$ 284,130	\$ 284,130	\$ 267,167	\$ 300,931	\$ 303,736	\$ 314,033	\$ 431,298	\$ 438,203	\$ 445,213	\$ 452,335	\$ 459,571								
% Change					5.91%	0.93%	3.39%	37.34%	1.60%	1.60%	1.60%	1.60%								

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Recreation (Revolving Fund Only)

Account Description	Account Number	FY 2013 Original Budget	FY 2014 Original Budget	FY 2015 Original Budget	FY 2016 Forecasted Budget	FY 2017 Forecasted Budget	FY 2018 Forecasted Budget	FY 2019 Forecasted Budget	FY 2020 Forecasted Budget	FY 2021 Forecasted Budget
RECREATION - FULL TIME SALARIES	05-406-101-0000	\$ 143,975	\$ 143,975	\$ -	\$ 100,440	\$ 89,836	\$ 91,273	\$ 92,733	\$ 94,217	\$ 95,725
RECREATION - PART TIME SALARIES	05-406-103-0000	120,971	125,273	103,455	-	7,683	7,806	7,931	8,058	8,187
RECREATION - FICA/MEDICARE	New account	-	-	-	-	-	-	-	-	8,318
RECREATION - WORK STUDY	05-406-111-0000	3,047	1,000	-	-	-	-	-	-	-
RECREATION - TRAINING/STAFF DEVELOPMENT	05-406-190-0000	4,800	3,425	1,400	1,400	1,422	1,445	1,468	1,492	1,516
RECREATION - TRAVEL EXPENSE	05-406-191-0000	400	400	-	-	-	-	-	-	-
RECREATION - MEAL ALLOWANCE	05-406-192-0000	735	650	350	350	356	361	367	373	379
RECREATION - POSTAGE	05-406-201-0000	1,900	1,900	400	400	406	413	420	426	433
RECREATION - GENERAL SUPPLIES	05-406-202-0000	3,923	3,723	1,650	1,650	1,676	1,703	1,730	1,758	1,786
RECREATION - ATHLETIC SUPPLIES	05-406-202-0034	796	2,154	2,154	7,830	7,955	8,083	8,212	8,343	8,477
RECREATION - CLASS SUPPLIES	05-406-202-0036	6,204	7,000	7,000	2,154	2,188	2,223	2,259	2,295	2,332
RECREATION - COMMUNICATION SERVICES	05-406-301-0000	2,220	2,720	-	-	-	-	-	-	-
RECREATION - ELECTRICITY	05-406-302-0000	-	-	-	-	-	-	-	-	-
RECREATION - FIELD LIGHTS	05-406-302-0001	6,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
RECREATION - DUES/SUBSCRIPTIONS	05-406-310-0002	870	870	150	150	152	155	157	160	162
RECREATION - ADVERTISING	05-406-310-0003	800	800	800	800	813	826	839	852	866
RECREATION - EQUIPMENT MAINTENANCE/LEASE	05-406-402-0000	8,106	8,106	1,000	1,000	1,016	1,032	1,049	1,066	1,083
RECREATION - PRINTING & PUBLISHING	05-406-501-0000	7,763	8,163	8,163	8,163	8,294	8,426	8,561	8,698	8,837
RECREATION - BUS TRIPS	05-406-508-0000	47,605	38,027	36,000	36,000	36,576	37,161	37,756	38,360	38,974
RECREATION - EQUIPMENT PURCHASE	05-406-800-0000	3,874	5,218	2,000	2,000	2,032	2,065	2,098	2,131	2,165
RECREATION - SUMMER CAMP	05-406-902-0000	9,145	8,945	9,000	9,000	9,144	9,290	9,439	9,590	9,743
RECREATION - TEEN CAMP	05-406-902-0037	2,632	2,532	2,500	2,500	2,540	2,581	2,622	2,664	2,707
RECREATION - SUNRISE SUNSET SR CTR	05-406-904-0000	8,022	7,022	-	3,000	3,048	3,097	3,146	3,197	3,248
RECREATION - SPECIAL EVENTS	05-406-906-0000	10,150	10,150	10,150	10,150	10,312	10,477	10,645	10,815	10,988
Department Total		\$ 393,938	\$ 387,053	\$ 191,172	\$ 199,670	\$ 202,866	\$ 206,111	\$ 209,409	\$ 212,760	\$ 216,165
% Change			-1.75%	-50.61%	4.45%	1.60%	1.60%	1.60%	1.60%	1.60%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Solid Waste

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
SW - PART TIME	07-450-103-0000	\$ 9,802	\$ 10,530	\$ 10,881	\$ 11,055	\$ 11,232	\$ 11,412	\$ 11,595	\$ 11,781	\$ 11,969
SW - GENERAL SUPPLIES	07-450-202-0000	23,250	20,000	15,000	20,000	20,320	20,645	20,975	21,311	21,652
SW - DUES/SUBSCRIPTIONS	07-450-310-0002	800	800	800	800	813	826	839	852	866
SW - EQUIPMENT LEASE	07-450-402-0000	2,000	4,900	1,200	1,200	1,219	1,239	1,259	1,279	1,299
SW - VEHICLE MAINTENANCE	07-450-403-0000	5,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
SW - PRINTING & PUBLICATION	07-450-501-0000	500	500	500	500	508	516	524	533	541
SW - FREON REMOVAL	07-450-532-0000	1,500	1,500	1,500	1,500	1,524	1,548	1,573	1,598	1,624
SW - HOUSEHOLD HAZARDOUS	07-450-536-0000	10,000	10,000	10,000	-	12,000	-	14,000	-	16,000
SW - SPRING CLEAN-UP	07-450-537-0000	-	-	40,000	40,000	40,640	41,290	41,951	42,622	43,304
SW - LAMPREY REG. CO-OP	07-450-702-0047	2,000	2,100	2,100	2,100	2,134	2,168	2,202	2,238	2,273
SW - MSW CONTRACT	07-450-702-0048	136,740	137,217	130,350	142,000	144,272	146,580	148,926	151,308	153,729
SW - RECYCLING CONTRACT	07-450-702-0049	151,210	157,678	150,280	152,000	154,432	156,903	159,413	161,964	164,555
SW - CONSTRUCTION DEBRIS	07-450-702-0050	43,775	45,000	47,000	47,000	47,752	48,516	49,292	50,081	50,882
SW - POST CLOSURE LANDFILL TEST	07-450-702-0051	50,000	50,000	30,000	30,000	30,480	30,968	31,463	31,967	32,478
SW - EQUIPMENT PURCHASE	07-450-800-0000	5,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
Department Total		\$ 441,577	\$ 450,225	\$ 449,611	\$ 458,155	\$ 477,486	\$ 472,934	\$ 494,501	\$ 488,190	\$ 512,000
% Change				1.96%	-0.14%	1.90%	4.22%	-0.95%	4.56%	-1.28%
										4.88%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Water

Account Description	Account Number	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021
		Original Budget	Original Budget	Original Budget	Forecasted Budget					
WATER - FULL TIME SALARIES	20-451-101-0000	\$ 119,343	\$ 120,302	\$ 121,009	\$ 122,945	\$ 124,913	\$ 126,910	\$ 128,940	\$ 131,003	\$ 133,100
WATER - PART TIME SALARIES	20-451-103-0000	6,968	6,968	-	-	-	-	-	-	-
WATER - OVERTIME	20-451-102-0000	6,000	8,000	8,000	8,500	8,636	8,774	8,915	9,057	9,202
WATER - FICA	20-451-150-0000	8,238	8,436	7,999	8,150	8,280	8,413	8,547	8,684	8,823
WATER - MEDICARE	20-451-151-0000	1,927	1,983	1,871	1,906	1,936	1,967	1,999	2,031	2,063
WATER - HEALTH INSURANCE	20-451-155-0000	27,441	29,390	31,160	31,783	32,292	32,808	33,333	33,866	34,408
WATER - RETIREMENT	20-451-156-0000	10,329	14,654	13,685	14,157	14,384	14,614	14,847	15,085	15,326
WATER - LIFE/DISABILITY INSURANCE	20-451-159-0000	1,152	1,152	1,542	1,542	1,567	1,592	1,617	1,643	1,669
WATER - WORKERS COMPENSATION	20-451-160-0000	3,385	4,241	4,939	4,939	5,018	5,098	5,180	5,263	5,347
WATER - UNEMPLOYMENT	20-451-161-0000	336	312	2,201	2,201	2,236	2,272	2,308	2,345	2,383
WATER - TRAINING/STAFF DEVELOPMENT	20-451-190-0000	2,500	2,500	1,500	1,500	1,524	1,548	1,573	1,598	1,624
WATER - UNIFORMS	20-451-193-0000	3,000	3,000	3,000	2,700	2,743	2,787	2,832	2,877	2,923
WATER - LONGEVITY	20-451-198-0000	563	788	1,013	1,013	1,029	1,046	1,062	1,079	1,097
WATER - POSTAGE	20-451-201-0000	2,800	2,800	2,800	6,000	6,096	6,194	6,293	6,393	6,496
WATER - GENERAL SUPPLIES	20-451-202-0000	2,200	2,500	2,500	3,000	3,048	3,097	3,146	3,197	3,248
WATER - DUES/SUBSCRIPTIONS	20-451-202-0002	1,050	1,050	1,050	1,050	1,067	1,084	1,101	1,119	1,137
WATER - ADVERTISING	20-451-202-0003	1,200	1,600	1,600	1,600	1,626	1,652	1,678	1,705	1,732
WATER - TAXES	20-451-204-0000	300	300	300	-	-	-	-	-	-
WATER - GASOLINE	20-451-209-0000	3,600	5,200	5,200	5,200	5,283	5,368	5,454	5,541	5,630
WATER - LP GAS	20-451-211-0000	15,000	15,000	15,000	20,000	20,320	20,645	20,975	21,311	21,652
WATER - CHEMICALS	20-451-217-0000	27,000	26,000	20,000	22,000	22,352	22,710	23,073	23,442	23,817
WATER - COMMUNICATION SERVICES	20-451-301-0000	3,800	3,800	3,800	3,800	3,861	3,923	3,985	4,049	4,114
WATER - ELECTRICITY	20-451-302-0000	50,000	46,000	40,000	47,000	47,752	48,516	49,292	50,081	50,882
WATER - BUILDING MAINTENANCE	20-451-401-0000	6,000	7,000	7,000	7,000	7,112	7,226	7,341	7,459	7,578
WATER - EQUIPMENT MAINTENANCE/LEASE	20-451-402-0000	4,000	4,000	4,000	4,000	4,064	4,129	4,195	4,262	4,330
WATER - VEHICLE MAINTENANCE	20-451-403-0000	5,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
WATER - SYSTEM MAINTENANCE	20-451-406-0000	45,000	45,000	45,000	45,000	45,720	46,452	47,195	47,950	48,717
WATER - PROPERTY-LIABILITY INSURANCE	20-451-504-0000	4,283	4,283	4,280	4,280	4,348	4,418	4,489	4,561	4,634
WATER - CONTRACTED SERVICES	20-451-702-0000	12,000	9,000	10,000	15,000	15,240	15,484	15,732	15,983	16,239
WATER - AUDIT	20-451-703-0000	3,350	3,350	3,425	3,484	3,540	3,596	3,654	3,712	3,772
WATER - ENGINEERING	20-451-704-0000	30,000	30,000	25,000	25,000	25,400	25,806	26,219	26,639	27,065
WATER - TRANSFER TO CAPITAL RESERVE	20-451-900-0000	359,800	359,800	360,000	364,000	364,000	364,000	364,000	364,000	364,000
WATER - BONDS & NOTES PRINCIPLE	20-451-950-0000	53,732	53,732	54,213	107,449	152,854	152,854	152,854	152,854	152,854
WATER - BONDS & NOTES INTEREST	20-451-951-0000	1,933	1,456	975	40,288	110,928	81,549	77,169	72,790	68,411
WATER - LAND ACQUISITION	20-451-954-0000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Department Total		\$ 843,230	\$ 848,597	\$ 829,062	\$ 951,487	\$ 1,074,249	\$ 1,051,692	\$ 1,054,244	\$ 1,056,908	\$ 1,059,686
% Change		0.64%	-2.30%	14.77%	12.90%	-2.10%	0.24%	0.25%	0.25%	0.26%

Town of Newmarket
 Fiscal Year 2016 Budget Worksheet
 Department - Sewer

Account Description	Account Number	FY 2013 Original Budget	FY 2014 Original Budget	FY 2015 Original Budget	FY 2016 Forecasted Budget	FY 2017 Forecasted Budget	FY 2018 Forecasted Budget	FY 2019 Forecasted Budget	FY 2020 Forecasted Budget	FY 2021 Forecasted Budget
WASTEWATER - FULL TIME SALARIES	30-471-101-0000	\$ 172,715	\$ 172,438	\$ 174,313	\$ 212,102	\$ 215,496	\$ 218,944	\$ 222,446	\$ 226,004	\$ 229,622
WASTEWATER PART TIME SALARIES	30-471-103-0000	23,530	23,530	16,562	-	-	-	-	-	-
WASTEWATER - OVERTIME	30-471-102-0000	17,000	17,000	17,000	17,000	17,272	17,548	17,829	18,114	18,404
WASTEWATER - FICA	30-471-150-0000	13,221	13,281	12,889	14,204	14,431	14,662	14,897	15,135	15,377
WASTEWATER - MEDICARE	30-471-151-0000	3,092	3,106	3,015	3,322	3,375	3,429	3,484	3,540	3,596
WASTEWATER - HEALTH INSURANCE	30-471-155-0000	60,334	64,618	64,618	87,510	88,910	90,333	91,778	93,246	94,738
WASTEWATER - RETIREMENT	30-471-156-0000	15,944	23,046	20,254	24,674	25,069	25,470	25,877	26,291	26,712
WASTEWATER - LIFE/DISABILITY INSURANCE	30-471-159-0000	3,000	3,000	2,195	2,195	2,230	2,266	2,302	2,339	2,376
WASTEWATER - WORKERS COMPENSATION	30-471-160-0000	3,780	4,599	5,899	5,899	5,993	6,089	6,187	6,286	6,386
WASTEWATER - UNEMPLOYMENT INSURANCE	30-471-161-0000	580	601	3,157	3,157	3,208	3,259	3,311	3,364	3,418
WASTEWATER - EMPLOYEE TESTING	30-471-162-0000	750	750	750	750	762	774	787	799	812
WASTEWATER - TRAINING/STAFF DEVELOPMENT	30-471-190-0000	3,000	3,500	3,500	3,500	3,556	3,613	3,671	3,729	3,789
WASTEWATER - UNIFORMS	30-471-193-0000	3,000	3,000	4,700	3,600	3,658	3,716	3,776	3,836	3,897
SEWER - LONGEVITY	30-471-198-0000	1,237	1,013	1,688	1,913	1,944	1,975	2,006	2,038	2,071
WASTEWATER - POSTAGE	30-471-201-0000	2,800	2,500	2,500	6,000	6,096	6,194	6,293	6,393	6,496
WASTEWATER - GENERAL SUPPLIES	30-471-202-0000	2,500	2,500	2,500	3,000	3,048	3,097	3,146	3,197	3,248
WASTEWATER - DUES/SUBSCRIPTIONS	30-471-202-0002	600	700	800	800	813	826	839	852	866
WASTEWATER - ADVERTISING	30-471-202-0003	1,200	1,200	1,500	1,500	1,524	1,548	1,573	1,598	1,624
WASTEWATER - GASOLINE	30-471-209-0000	4,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
WASTEWATER - LAB SUPPLIES	30-471-215-0000	18,000	20,000	20,000	20,000	20,320	20,645	20,975	21,311	21,652
WASTEWATER - CHEMICALS	30-471-217-0000	37,000	35,000	38,000	40,000	40,640	46,000	46,736	47,484	48,244
WASTEWATER - COMMUNICATION SERVICES	30-471-301-0000	6,800	6,800	6,800	6,800	6,909	7,019	7,132	7,246	7,362
WASTEWATER - ELECTRICITY	30-471-302-0000	87,000	87,000	84,000	84,000	85,344	160,000	162,560	165,161	167,804
WASTEWATER - HEAT & OIL	30-471-303-0000	26,000	30,000	30,000	30,000	30,480	43,000	43,688	44,387	45,097
WASTEWATER - BUILDING MAINTENANCE	30-471-401-0000	20,000	23,000	23,000	23,000	23,368	23,742	24,122	24,508	24,900
WASTEWATER - VEHICLE MAINTENANCE	30-471-403-0000	5,000	5,000	5,000	5,000	5,080	5,161	5,244	5,328	5,413
WASTEWATER - SYSTEM MAINTENANCE	30-471-406-0000	50,000	50,000	50,000	50,000	50,800	51,613	52,439	53,278	54,130
WASTEWATER - PROPERTY/LIABILITY INSURANC	30-471-504-0000	8,740	8,740	8,740	8,740	8,880	9,022	9,166	9,313	9,462
WASTEWATER - SLUDGE DISPOSAL	30-471-538-0000	30,000	30,000	30,000	30,000	30,480	65,000	66,040	67,097	68,170
WASTEWATER - LEGAL	30-471-600-0000	-	-	-	-	-	-	-	-	-
WASTEWATER - CONTRACT SERVICES	30-471-702-0000	15,000	17,000	17,000	17,500	17,780	18,064	18,354	18,647	18,946
WASTEWATER - AUDIT	30-471-703-0000	3,350	3,350	3,425	3,425	3,480	3,535	3,592	3,650	3,708
WASTEWATER - ENGINEERING	30-471-704-0000	30,000	30,000	30,000	30,000	30,480	30,968	31,463	31,967	32,478
WASTEWATER - NPDES PERMITS	30-471-804-0000	38,000	20,000	20,000	60,000	-	100,000	100,000	100,000	100,000
WASTEWATER - TRANSFER TO CAPITAL RESERVE	30-471-900-0000	100,000	100,000	100,000	164,200	164,200	164,200	250,000	250,000	250,000
WW - BONDS & NOTES PRINCIPLE	30-471-950-0000	97,338	102,540	102,540	102,540	102,540	516,140	516,140	516,140	516,140
WW - BONDS & NOTES INTEREST	30-471-951-0000	43,684	40,208	36,551	32,895	29,237	308,936	293,907	278,917	263,927
Department Total		\$ 948,195	\$ 954,020	\$ 947,896	\$ 1,104,226	\$ 1,052,482	\$ 1,981,950	\$ 2,067,003	\$ 2,066,523	\$ 2,066,279
% Change		0.61%	-0.64%	16.49%	-4.69%	88.31%	4.29%	-0.02%	-0.01%	

